

Budget Changes Summary 2019/20 - 2022/23

Directorate	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	Total £000
Pressures and Funding Reductions					
Children's Services	12.044	6.513	5.377	5.250	29.184
Adult Services	8.825	9.238	7.176	7.150	32.389
Public Health	0.000	0.000	0.000	0.000	0.000
Communities	4.733	-0.947	-0.310	1.000	4.476
Resources	-0.250	-1.000	0.000	0.000	-1.250
Corporate Measures including Funding Reductions	8.635	-2.026	1.975	7.631	16.215
Total Pressures and Funding Redcutsions	33.987	11.778	14.218	21.031	81.014
Non-Transformation Savings and Funding Increases					
Children's Services	-0.892	0.000	0.000	0.000	-0.892
Adult Services	-1.279	0.050	-0.300	0.000	-1.529
Public Health	0.250	0.000	0.250	0.000	0.500
Communities	-2.485	2.480	2.550	0.000	2.545
Resources	0.000	0.000	0.000	0.000	0.000
Corporate Measures including Funding Increases	-14.857	16.559	-3.533	-17.659	-19.490
Total Non-Transformation Savings and Funding Increases	-19.263	19.089	-1.033	-17.659	-18.866
Transformation Savings					
Service Redesign	-2.282	-7.300	-9.750	-0.500	-19.832
Reductions in Third Party Spend	-10.027	-6.883	-2.925	-1.180	-21.015
Income Generation	-1.915	-1.110	-0.330	-0.115	-3.470
Other Efficiencies	-0.500	0.000	0.000	0.000	-0.500
Total Transformation Savings	-14.724	-15.293	-13.005	-1.795	-44.817
Total Savings and Funding Increases	-33.987	3.796	-14.038	-19.454	-63.683
Total Budget Changes	0.000	15.574	0.180	1.577	17.331

Budget Changes Summary 2019/20 - 2022/23

Directorate	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	Total £000
Previously Agreed Pressures and Funding Reductions					
Children's Services	1.851	1.502	1.527	0.000	4.880
Adult Services	1.819	7.900	5.576	0.000	15.295
Public Health	0.000	0.000	0.000	0.000	0.000
Communities	0.018	-2.199	-0.500	0.000	-2.681
Resources	-0.250	-1.000	0.000	0.000	-1.250
Corporate Measures including Funding Reductions	3.880	-1.656	0.943	0.000	3.167
Total Previously Agreed Pressures and Funding Reductions	7.318	4.547	7.546	0.000	19.411
New Pressures and Funding Reductions					
Children's Services	10.193	5.011	3.850	5.250	24.304
Adult Services	7.006	1.338	1.600	7.150	17.094
Public Health	0.000	0.000	0.000	0.000	0.000
Communities	4.715	1.252	0.190	1.000	7.157
Resources	0.000	0.000	0.000	0.000	0.000
Corporate Measures including Funding Reductions	4.755	-0.370	1.032	7.631	13.048
Total New Pressures and Funding Reductions	26.669	7.231	6.672	21.031	61.603
TOTAL PRESSURES	33.987	11.778	14.218	21.031	81.014
Previously Agreed Savings and Funding Increases					
Children's Services	-5.455	-2.670	0.000	0.000	-8.125
Adult Services	-1.340	-0.107	-0.325	0.000	-1.772
Public Health	0.250	0.000	0.250	0.000	0.500
Communities	-0.719	2.130	-0.250	0.000	1.161
Resources	-0.466	-0.087	0.000	0.000	-0.553
Corporate Measures including Funding Increases	0.412	-3.813	-7.221	0.000	-10.622
Total Previously Agreed Savings and Funding Increases	-7.318	-4.547	-7.546	0.000	-19.411
New Savings and Funding Increases					
Children's Services	0.826	-1.369	-1.150	-0.750	-2.443
Adult Services	-5.161	-1.700	-0.300	0.000	-7.161
Public Health	0.000	0.000	0.000	0.000	0.000
Communities	-5.565	-1.460	0.770	-1.045	-7.300
Resources	0.000	0.000	0.000	0.000	0.000
Corporate Measures including Funding Increases	-16.769	12.872	-5.812	-17.659	-27.368
Total New Savings and Funding Increases	-26.669	8.343	-6.492	-19.454	-44.272
TOTAL SAVINGS	-33.987	3.796	-14.038	-19.454	-63.683
Total Budget Changes	0.000	15.574	0.180	1.577	17.331

Children's Services - Budget Changes

Reference ID	Type of Budget Change	Transformation Saving Type	Detail	2019/20 £m	2020/21 £m	2021/22 £m	2022/23 £m	Total £m	RAG STATUS OF SAVING	
									Deliverability	Operational Impact
			Children's Services Pressures							
18CM1	PP		School Related Overheads and Income	0.120				0.120		
19PC8	PP		SEND Grant Expenditure Budget	-0.428				-0.428		
18CEF1	PP		SEN Home to School Transport - ongoing pressure from 2016/17 and expected demographic increase in each year.	0.800				0.800		
18CEF3	PP		Looked After Children's Demography - pressure for Corporate Parent responsibilities, including internal and external placements from 2016/17 and expected increase in placements each year.	1.000				1.000		
19PC1	PP		Demography Pressure (Placements, Corporate Parent, Children with Disabilities and Home to School Transport)	0.359	1.502	1.527		3.388		
			Total Children's Services Previously Agreed Pressures	1.851	1.502	1.527	0.000	4.880		
20CH1	NP		Education & Learning - Reinvestment to deliver statutory responsibilities	0.839				0.839		
20CH2	NP		Education & Learning - Investment in SEND EHCP case work team	0.900				0.900		
20CH3	NP		Education & Learning - Home to School Transport demography	0.800	0.800	0.800	0.800	3.200		
20CH4	NP		Children's Social Care - Programme pressure	0.390	0.080			0.470		
20CH5	NP		Children's Social Care - Corporate Parenting & Placements : Demographic Increases (Mid Case)	4.674	3.500	2.800	3.800	14.774		
20CH6	NP		Children's Social Care - Children with Disabilities : Demographic Increases	0.400	0.100	0.100	0.200	0.800		
20CH7	NP		Children's Social Care - Staffing pressure	1.640	0.381		0.300	2.321		
20CH8	NP		Children's Social Care - Leaving Care Allowances & Support	0.550	0.150	0.150	0.150	1.000		
			Total Children's Services New Pressures	10.193	5.011	3.850	5.250	24.304		
			Total Children's Services Pressures	12.044	6.513	5.377	5.250	29.184		

Children's Services - Budget Changes

Reference ID	Type of Budget Change	Transformation Saving Type	Detail	2019/20 £m	2020/21 £m	2021/22 £m	2022/23 £m	Total £m	RAG STATUS OF SAVING	
									Deliverability	Operational Impact
			Children's Services Savings							
17CEF1	PS		Reduce management and administration staffing as part of the new directorate organisational arrangements.	-0.400				-0.400	G	G
19PC4	PS	T	Home to School Transport - project to review eligibility and promote independence	-0.707	-0.270			-0.977		G
19PC5	PS	S	Entry to Care - We are working on a new strategy to safely reduce the number of children coming into care, through earlier and more effective intervention, and a joint-approach with our partners on tackling the root causes of family breakdown.	-2.692	-1.900			-4.592	G	G
19PC6	PS	T	Reconnecting Families - To reduce the length of time children stay in care and support families to reunite at the earliest possible stage.	-1.346	-0.500			-1.846	G	G
19PC7	PS	T	Placement costs - driving down costs of existing contracts and expansion of lower cost placements	-0.310				-0.310	G	G
			Total Children's Services Previously Agreed Savings	-5.455	-2.670	0.000	0.000	-8.125		
20CH9	NS	T	Education & Learning - rephase existing Home to School Transport savings	0.707	0.270			0.977	G	G
20CH10	NS	T	Education & Learning - rephase Home to School Transport saving	-0.307	-0.270	-0.400		-0.977	R	A
20CH11	NS	S	Children's Social Care - (19PC5) Entry to Care - Restate Savings	3.284	1.900			5.184	G	G
20CH12	NS	T	Children's Social Care - (19PC6) Reconnecting Families - Restate Savings	1.880	0.500			2.380	G	G
20CH13	NS	T	Children's Social Care - (19PC7) Placement Costs - Restate Savings	0.310				0.310	G	G
20CH14	NS	T	Children's Social Care - restated savings : Reconnecting Families	-1.658	-0.833			-2.491	A	G
20CH15	NS	T	Children's Social Care - restated savings : Review of Third Party Spend	-1.650	-1.000			-2.650	R	G
20CH16	NS	T	Children's Social Care - restated savings : Fostering	-0.088	-1.016			-1.104	A	G
20CH17	NS	S	Children's Social Care - restated savings : Service Redesign	-0.940	-0.800			-1.740	R	A
20CH18	NS	T	Children's Social Care - restated savings : Supported Lodgings	-0.120	-0.120			-0.240	G	G
20CH19	NS		Children's Social Care - Prudential Borrowing Payment period extended	-0.492				-0.492	G	G
20CH20	NS	T	Children's Social Care - Savings on Unregulated Placements	-0.100				-0.100	A	G
20CH21	NS	T	Children's Social Care - Extend Review of Third Party Spend			-0.250	-0.250	-0.500	R	G
20CH23	NS	S	Children's Social Care - Efficiencies resulting from embedded new model			-0.500	-0.500	-1.000	R	R
			Total Children's Services New Savings	0.826	-1.369	-1.150	-0.750	-2.443		
			Total Children's Services Savings	-4.629	-4.039	-1.150	-0.750	-10.568		
			Total Children's Services Net Position	7.415	2.474	4.227	4.500	18.616		

Type of Budget Change

PP - Previously agreed Pressure
 PS - Previously agreed saving
 NP - New Pressure
 NS - New Saving

Type of Transformation Saving

S - Service Redesign
 T - Reductions in Third Party Spend
 I - Income Generation
 O - Other efficiencies

Adult Services - Budget Changes

Reference ID	Type of Budget Change	Transformation Saving Type	Detail	2019/20 £m	2020/21 £m	2021/22 £m	2022/23 £m	Total £m	RAG STATUS OF SAVING	
									Deliverability	Operational Impact
			Adult Services Pressures							
18SCS3	PP		Deprivation of Liberty Safeguards - additional pressure to resource on-going responsibility to completed Deprivation of Liberty assessments	0.161				0.161		
15SCS10 17SCS40	PP		Demography - additional budget to reflect the care needs of the growing and ageing population in Oxfordshire	5.000				5.000		
19PA1	PP		Demography - additional budget to reflect the care needs of the growing and ageing population in Oxfordshire		5.000	5.576		10.576		
19PA12	PP		Adult Social Care Grant - utilise one off grant funding to part fund demography in 2018/19	-1.432				-1.432		
19PA2	PP		Estimated inflationary pressure required to support the impact of the National Living Wage (NLW) on the rates the council pays external providers for adult social care.	1.500				1.500		
19PA3	PP		On-going base budget pressure relating to increases to rates paid to providers and new hospital social work team costs planned to be funded by the improved Better Care Fund from 2017/18 - 2019/20. The last notified year of the grant is 2019/20.		2.900			2.900		
18SCS24	PP		Daytime Support Transition Funding	-0.650				-0.650		
18SCS25	PP		Grow, Develop & Build Resilience in External Workforce	-1.010				-1.010		
18SCS26	PP		Transforming Delivery	-1.750				-1.750		
			Total Adult Services Previously Agreed Pressures	1.819	7.900	5.576	0.000	15.295		
20AD1	NP		Learning Disabilities - ongoing effect of additional service users and packages	3.700	0.500	0.500	0.500	5.200		
20AD2	NP		Physical Disabilities - on-going effect of additional service users and packages	0.750				0.750		
20AD3	NP		Demographic Growth in 2022/23 (additional year of MTFP)				5.800	5.800		
20AD4	NP		Provider Inflation - reflecting National Living Wage increases	0.200	0.900	1.100	1.100	3.300		
20AD5	NP		Review Team, Assistive Technology, and Sourcing Capacity to support reviewing process	0.390				0.390		
20AD6	NP		Additional Resources to manage coproduction, cross system work, and service change	0.842	-0.312			0.530		
20AD7	NP		Increase in SEND and safeguarding staffing	0.624				0.624		
20AD8	NP		Extend funding for Housing Related Support/Homelessness (as per February 2018 Council)		0.250		-0.250	0.000		
20AD9	NP		Adult Social Care Precept Fallout	0.500				0.500		
			Total Adult Services New Pressures	7.006	1.338	1.600	7.150	17.094		
			Total Adult Services Pressures	8.825	9.238	7.176	7.150	32.389		

Adult Services - Budget Changes

Reference ID	Type of Budget Change	Transformation Saving Type	Detail	2019/20 £m	2020/21 £m	2021/22 £m	2022/23 £m	Total £m	RAG STATUS OF SAVING	
									Deliverability	Operational Impact
			Adult Services Savings							
17SCS22	PS		Funding homelessness services through Housing Related support is not a statutory requirement.	-0.500				-0.500	G	G
17SCS31 17SCS38 17SCS41	PS		Reduce costs of Learning Disability placements while continuing to meet assessed need	-1.250				-1.250	G	G
19PA5	PS	T	Transforming Care for Learning Disabilities - work with service users to help them to move from long term placements outside Oxfordshire to supported living placements in Oxfordshire. Up to £0.5m up - front implementation cost will be met from reserves in 2018/19.	-0.272	-0.457	-0.325		-1.054	G	G
19PA6	PS	I	The council is considering changes to the Adult Social Care Contributions Policy. The estimated impact on service user contribution would be reinvested in adult social care services.	-0.750				-0.750	G	G
19PA7	PS		Reduce estimated impairment of estimated Adult Social Care income due by £0.350m in each of 2018/19 and 2019/20. This is a technical financial accounting adjustment but effectively creates a one - off credit back to the revenue account if the impairment is reduced.		0.350			0.350	G	G
19PA11	PS		Use of one - off Adult Social Care grant announced in February 2018 to fund part of the £5.0m demography on a one off basis in 2018/19 releases an equivalent sum of corporate funding. This has been added to contingency.	1.432				1.432	G	G
			Total Adult Services Previously Agreed Savings	-1.340	-0.107	-0.325	0.000	-1.772	G	G
20AD10	NS	T	Learning Disability Package Savings	-1.500				-1.500	A	A
20AD11	NS	T	Learning Disabilities Regional Framework		-0.200			-0.200	A	G
20AD12	NS	T	Impact of reviews of older peoples home care packages	-1.200	-1.200			-2.400	A	G
20AD13	NS		Use iBCF to fund inflation in 2019/20	-0.200				-0.200	G	G
20AD14	NS		Improvement to Acquired Brain Injury/Autism Pathway	-0.200				-0.200	A	A
20AD15	NS		Reduce contribution to the Mental Health Outcome Based Contract for Adults of Working Age (£6.2m current contribution to Oxford Health Foundation NHS Trust)		0.000	0.000		0.000	A	A
20AD16	NS		Review of investment and support for employment and wellbeing	-0.400				-0.400	G	G
20AD17	NS	T	Commercial Savings - price negotiations with care home providers	-1.500				-1.500	A	G
20AD18	NS		Release planned MTFP funding (18SCS3) back into Adult Social Care in 2019/20	-0.161				-0.161	G	G
20AD19	NS		Reduction to mental health social work contribution for Adults of Working Age (£1.8m current contribution to Oxford Health Foundation NHS Trust)	0.000	-0.300	-0.300		-0.600	A	G
			Total Adult Services New Savings	-5.161	-1.700	-0.300	0.000	-7.161		
			Total Adult Services Savings	-6.501	-1.807	-0.625	0.000	-8.933		
			Total Adult Services Net Position	2.324	7.431	6.551	7.150	23.456		

Type of Budget Change

PP - Previously agreed Pressure

PS - Previously agreed saving

NP - New Pressure

NS - New Saving

Type of Transformation Saving

S - Service Redesign

T - Reductions in Third Party Spend

I - Income Generation

O - Other efficiencies

Public Health - Budget Changes

Reference ID	Type of Budget Change	Transformation Saving Type	Detail	2019/20 £m	2020/21 £m	2021/22 £m	2022/23 £m	Total £m	RAG STATUS OF SAVING	
									Deliverability	Operational Impact
			Public Health Savings							
19PPH1	PS		Contribution from reserves towards Public Health activity funded by the Council for three years (2018/19 to 2020/21)	0.250		0.250		0.500	G	G
			Total Public Health Previously Agreed Savings	0.250	0.000	0.250	0.000	0.500		
			Total Public Health Net Position	0.250	0.000	0.250	0.000	0.500		

Type of Budget Change

PP - Previously agreed Pressure

PS - Previously agreed saving

NP - New Pressure

NS - New Saving

Type of Transformation Saving

S - Service Redesign

T - Reductions in Third Party Spend

I - Income Generation

O - Other efficiencies

Communities - Budget Changes

Reference ID	Type of Budget Change	Transformation Saving Type	Detail	2019/20 £m	2020/21 £m	2021/22 £m	2022/23 £m	Total £m	RAG STATUS OF SAVING	
									Deliverability	Operational Impact
			Communities Pressures							
18EE4	PP		Phase 2 of Minerals & Waste Plan	0.100	-0.200			-0.100		
18EE6	PP		Investment into OSM to achieve higher income	-0.400				-0.400		
19COM1	PP		Update of the Oxfordshire Strategic Transport Model: Provides the modelling information for our Strategic Site responses. This model update and investment will improve the robustness of the data within the model and increase the robustness of our responses. Looking at a 'user friendly' front end would also improve our capacity to respond to an increased demand, as well as reducing our reliance on consultants.	0.500		-0.500		0.000		
19COM2	PP		Investment to improve processes: To improve the speed and quality of responses to planning applications, which	-0.100				-0.100		
19COM16	PP		Housing and Growth Deal Capacity Funding	-0.500	-2.000			-2.500		
19COM5	PP		Investment in road safety works and parking infrastructure funded through drawdown from directorate reserves.	-0.140				-0.140		
18EE1	PP		Climate Change Levy charge increase - Corporate Estate and Street Lighting	0.120				0.120		
19COM4	PP		The pressure relates to the unrealisable Service Review and Area Stewards savings and unachievable highways maintenance cuts in grass cutting and	-0.120				-0.120		
18EE3	PP		HWRC Prudential Borrowing costs - future investment	0.850	-0.018			0.832		
17EE35	PP		Waste	0.500				0.500		
19COM5	PP		Investment in road safety works and parking infrastructure funded through drawdown from directorate reserves.	-0.400				-0.400		
19COM5	PP		Investment in road safety works and parking infrastructure funded through drawdown from directorate reserves.	-0.150				-0.150		
19COM5	PP		Investment in road safety works and parking infrastructure funded through drawdown from directorate reserves.	-0.250				-0.250		
18CM2	PP		Impact of 2017 Rates Revaluation.	0.068	0.019			0.087		
18FRS7	PP		** 17FRS6 - Reduce number of operational Group Manager posts - needs to fully evaluated before implementation	0.090				0.090		
19FRS4	PP		Officer cover 365/24/7 – specialist skills	-0.150				-0.150		
			Total Communities Previously Agreed Pressures	0.018	-2.199	-0.500	0.000	-2.681		
20COM1	NP		Street Lighting - Energy and Maintenance Costs	1.400	0.100	0.150	0.150	1.800		
20COM2	NP		Street Lighting - Borrowing Costs of replacement investment				0.780	0.780		
20COM3	NP		Integrated Transport Unit - net operating deficit	1.400				1.400		
20COM4	NP		Infrastructure Operations - average annual Safety Defects demand pressure	0.500				0.500		
20COM5	NP		Joint Use Agreements - net cost pressure	0.400				0.400		
20COM6	NP		Property utility cost increases	0.450	0.035	0.065	0.070	0.620		
20COM7	NP		Atrium (Property database) replacement costs	0.100	-0.050	-0.025	-0.015	0.010		
20COM8	NP		Increased co-ordination costs of alignment	0.150				0.150		
20COM9	NP		Increased pension costs for Fire Fighters	0.200	1.167			1.367		
20COM10	NP		Increase share of Joint Control Centre costs - growth in volume	0.015			0.015	0.030		
20COM11	NP		New H&S requirement for Firefighter PPE	0.100				0.100		
			Total Communities New Pressures	4.715	1.252	0.190	1.000	7.157		
			Total Communities Pressures	4.733	-0.947	-0.310	1.000	4.476		

Communities - Budget Changes

Reference ID	Type of Budget Change	Transformation Saving Type	Detail	2019/20 £m	2020/21 £m	2021/22 £m	2022/23 £m	Total £m	RAG STATUS OF SAVING	
									Deliverability	Operational Impact
Communities Savings										
17EE13	PS	S	Joint Working for Planning Regulation services (e.g. minerals and waste, county planning applications, legal agreement negotiations) with other neighbouring county councils. Savings to be achieved through sharing management teams and professional expertise.	-0.044				-0.044	G	G
17EE14 17EE39	PS		Co-locate Economy & Skills and Business & Skills teams with OxLEP and jointly manage these services with OxLEP through a Service Level Agreement (SLA).	-0.045				-0.045	G	G
19COM17	PS		Housing and Growth Deal Capacity Funding	0.500	2.000			2.500	G	G
19COM6	PS	I	Increased Income Target Based on the projections for the planned growth over the next 5 years this additional income will primarily be realised through the pre-planning process.	-0.250	-0.250	-0.250		-0.750	G	G
18EE10/19COM4 /19COM14	PS		Savings from reduced energy and maintenance costs relating to Street Lighting (assumes capital investment)		-0.420			-0.420	G	G
17EE30/17EE36/ 19COM13	PS	I	Parking Account - un-realisation of income target	-0.150				-0.150	G	G
17EE17	PS	I	Opportunities to generate income including fitting solar panels to roof tops, investing in property sites etc. Greater utilisation of existing property by reducing the footprint needed by the county council and utilising any surplus space.	-0.050				-0.050	G	G
19COM11	PS	S	Savings from Facilities Management Service Re-design and cost of maintaining assets	-0.500				-0.500	G	G
17FRS6	PS		Reduce the number of operational Group Manager posts in the Fire and Rescue Service.	-0.090				-0.090	G	G
18FRS9	PS	S	Transformational crewing models	-0.090				-0.090	G	G
19FRS5	PS		Replace contribution to vehicle replacement reserve with capital funding		0.800			0.800	G	G
Total Communities Previously Agreed Savings				-0.719	2.130	-0.250	0.000	1.161		

Communities - Budget Changes

Reference ID	Type of Budget Change	Transformation Saving Type	Detail	2019/20 £m	2020/21 £m	2021/22 £m	2022/23 £m	Total £m	RAG STATUS OF SAVING	
									Deliverability	Operational Impact
20COM12	NS	T	Street Lighting - cost efficiency due to LED replacement		-0.700	-0.950	-0.930	-2.580	A	G
20COM13	NS		ITU - Use of Bus Services Operators Grant to fund net cost of the Comet Bus Service	-0.400		0.400		0.000	A	A
20COM14	NS	S	Integrated Transport Unit change to the cost of operating model	-0.300	-0.500	-0.600		-1.400	A	A
20COM15	NS		Community Operations - short term use of Waste demography (MTFP - 17EE35)	-0.500		0.500		0.000	A	G
20COM16	NS		Community Operations - increased capitalisation of chargeable activities	-0.100				-0.100	G	G
20COM17	NS	T	Community Operations - Contract negotiations	-1.700				-1.700	G	G
20COM25	NS	I	Income - Increased & new charges in Communities	-0.400				-0.400	G	G
20COM26	NS	I	Income - Additional parking income	-0.300	-0.300			-0.600	G	G
20COM27	NS		Release of Highways Maintenance budget	-1.500		1.500		0.000	G	G
20COM18	NS		Joint Use Agreements - One off funding to part fund pressure	-0.100	0.100			0.000	G	G
20COM19	NS	I	Income from the new Strategic Transport Model		-0.060	-0.080	-0.100	-0.240	A	A
20COM20	NS	S	Impact of greater alignment of services			-0.150		-0.150	G	G
20COM21	NS	I	Cost recovery charges for Coroner's Service	-0.010			-0.005	-0.015	G	G
20COM22	NS		Retained Fire Fighters budget higher than required	-0.150		0.150		0.000	A	G
20COM23	NS	I	Increased income from extra demand	-0.005			-0.010	-0.015	G	G
20COM24	NS		Use of remarked reserves and contributions to reserve budgets	-0.100				-0.100	G	G
			Total Communities New Savings	-5.565	-1.460	0.770	-1.045	-7.300		
			Total Communities Savings	-6.284	0.670	0.520	-1.045	-6.139		
			Total Communities Net Position	-1.551	-0.277	0.210	-0.045	-1.663		

Type of Budget Change

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Type of Transformation Saving

S - Service Redesign
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Resources - Budget Changes

Reference ID	Type of Budget Change	Transformation Saving Type	Detail	2019/20 £m	2020/21 £m	2021/22 £m	2022/23 £m	Total £m	RAG STATUS OF SAVING	
									Deliverability	Operational Impact
Resources Pressures										
19RES19	PP		Parish Council Engagement	0.030	-0.055			-0.025		
19RES20	PP		Centenary of ending of WW1	-0.030				-0.030		
19RES1	PP		Senior Leadership Development	-0.150				-0.150		
19RES7	PP		Museum Service - transitional costs to redesigned service (including loss of income)	-0.100				-0.100		
19RES18	PP		Councillor Priorities Fund (£15,000 per Councillor)		-0.945			-0.945		
Total Resources Previously Agreed Pressures				-0.250	-1.000	0.000	0.000	-1.250		
Resources Savings										
19RES12	PS	T	IBC on-boarding charge ends	-0.262	-0.087			-0.349	G	G
19RES13	PS	T	Savings to OCC from the further spreading of fixed costs within the IBC Partnership.	-0.204				-0.204	G	G
Total Resources Previously Agreed Savings				-0.466	-0.087	0.000	0.000	-0.553		
Total Resources Net Position				-0.716	-1.087	0.000	0.000	-1.803		

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Corporate - Budget Changes

Reference ID	Type of Budget Change	Transformation Saving Type	Detail	2019/20 £m	2020/21 £m	2021/22 £m	2022/23 £m	Total £m	RAG STATUS OF SAVING	
									Deliverability	Operational Impact
			Corporate Pressures							
17CM7 17CM9 17CM21	PFR		Net pressure from adding additional years to the Medium Term Financial Plan. Additional income from a Council Tax increase of 2%, an increase in the taxbase and additional business rates offset by a reduction in Revenue Support Grant and other specific grants and inflation.	6.246				6.246		
17CM10	PFR		A reduction in Business Rates funding from low inflation rates and a deficit on the collection of rates.	0.036				0.036		
17CM20	PP		Cost of implementing the National Living Wage to the Council	0.150				0.150		
18CM15	PFR		Business Rates Top-Up allocation	-0.134				-0.134		
19CM1	PFR		Business Rates Re-set loss of growth above the baseline		4.234	0.053		4.287		
19CM3	PFR		Loss on Taxbase - increase in 2018/19 1.24% (2% assumed in MTFP)	0.103	0.110	0.117		0.330		
19CM18	PP		Increase Corporate Contingency	-2.432				-2.432		
19CM22	PFR		Deficit on Business Rates Collection Fund	-0.089				-0.089		
DEMOGRAPHY	PP		Release Demography Allocation in MTFP		-6.000	-7.103		-13.103		
BALANCE	PP		Balance Available to allocate			7.876		7.876		
			Total Corporate Previously Agreed Pressures and Funding Reductions	3.880	-1.656	0.943	0.000	3.167		
20CM1	NFR		Taxbase increase for 2019/20 is 1.79% compared to the 2% estimated in the current MTFP	0.755	0.030	0.032	0.031	0.848		
20CM2	NP		Contribution to Demographic Risk Reserve	3.000	0.600	1.000	1.000	5.600		
20CM3	NP		Inflation for 2022/23 (additional year of MTFP)				6.600	6.600		
20CM13	NP		Contribution to Contingency	1.000	-1.000			0.000		
			Total Corporate New Pressures and Funding Reductions	4.755	-0.370	1.032	7.631	13.048		
			Total Corporate Pressures and Funding Reductions	8.635	-2.026	1.975	7.631	16.215		

Corporate - Budget Changes

Reference ID	Type of Budget Change	Transformation Saving Type	Detail	2019/20 £m	2020/21 £m	2021/22 £m	2022/23 £m	Total £m	RAG STATUS OF SAVING	
									Deliverability	Operational Impact
			Corporate Savings							
17CM1 17CM11	PFI		Future housing growth will lead to more council tax income than the amount already assumed.	-2.140				-2.140		G
17CM25	PFI		Additional Council Tax income raised from the 2% Social Care Precept	-7.466				-7.466	G	G
17CM28	PFI		Business Rates from Districts	-0.008				-0.008	G	G
17CM31	PFI		Additional Independent Living Fund grant in 2016/17, reducing thereafter.	0.108				0.108	G	G
17CM32	PS		Contribution to Contingency	-0.108				-0.108	G	G
18CM7 19CM11	PS		Strategic Measures	-0.483	-0.237	-0.147		-0.867	G	G
18CM8	PFI		Increased Taxbase and Council Tax Surplus	-0.871	-0.136			-1.007	G	G
18CM10	PS		Use of Budget Reserve	-0.189	0.126			-0.063	G	G
18CM11	PFI		Social Care Precept	7.466				7.466	G	G
18CM13	PFI		Other Grant Changes	-0.470				-0.470	G	G
19CM4	PS		Reduction in inflation allocation	0.000	-1.500			-1.500	G	G
19CM5	PFI		Taxbase Increase - increase from 1.63% to 2% in 2019/20 & 2020/21	-1.326	-1.434			-2.760	G	G
19CM6	PFI		Collection Fund Surplus 2018/19	1.316				1.316	G	G
19CM7	PFI		Collection Fund £4.5m ongoing from 2019/20	-0.500				-0.500	G	G
19CM8	PS		Balances in excess of risk assessed level at end of 2017/18 and reduce on-going contribution to £1m per year	1.000				1.000	G	G
19CM9	PS		Contribution from Insurance Reserve	1.000				1.000	G	G
19CM10	PS		Contribution from Prudential Borrowing Reserve	0.950				0.950	G	G
19CM12	PS		Use of Budget Reserve	7.120	-0.346	-0.962		5.812	G	G
19CM16	PFI		Additional 1% Council Tax in 2018/19 and 2019/20	-3.724	-0.282	-0.294		-4.300	G	G
19CM17	PS		Use of Budget Prioritisation Reserve to balance budget	6.827	4.196	-2.618		8.405	G	G
19CM23	PFI		SEND Implementation Grant	0.331				0.331	G	G
19CM24	PFI		SEND Preparation for Employment Grant	0.097				0.097	G	G
19CM25	PS		Drawdown from Business Rates Reserve to offset the deficit on the collection fund	0.089				0.089	G	G
19CM26	PFI		Business Rates Local Share	-0.039				-0.039	G	G
19CM27	PFI		Adult Social Care Grant (income)	1.432				1.432	G	G
Trans	PS		Transformation Savings	-10.000	-4.200	-3.200		-17.400	G	G
			Total Corporate Previously Agreed Savings and Funding Increases	0.412	-3.813	-7.221	0.000	-10.622		

Corporate - Budget Changes

Reference ID	Type of Budget Change	Transformation Saving Type	Detail	2019/20 £m	2020/21 £m	2021/22 £m	2022/23 £m	Total £m	RAG STATUS OF SAVING	
									Deliverability	Operational Impact
20CM4	NS		Remove current MTFP profile of Transformation Savings	10.000	4.200	3.200		17.400		
20CM14a	NS	S	New profile of Transformation savings - service redesign	-1.000	-6.000	-8.500		-15.500	G	A
20CM14b	NS	T	New profile of Transformation savings - third party spend		-1.000	-1.000		-2.000	G	A
20CM14c	NS	I	New profile of Transformation savings - income generation		-0.500			-0.500	G	A
20CM14d	NS	O	New profile of Transformation savings - other efficiency savings	-0.500				-0.500	G	A
20CM5	NS		Strategic Measures - target saving from investment returns	-2.294	-0.524	-0.474	-0.440	-3.732	G	G
20CM6	NFI		Business Rates pooling share of growth (until business rates baseline reset)	-0.500	0.500			0.000	G	G
20CM7	NFI		Negative Revenue Support Grant - not implemented in 2019/20	-6.239	6.239			0.000	G	G
20CM8	NFI		Adults & Children's Social Care Grant - announced in Autumn Budget 2018	-6.206	6.206			0.000	G	G
20CM9	NS		Use of Budget Reserve	-5.907	0.500	0.962	-0.962	-5.407	G	G
20CM10	NFI		Council Tax increase 1.99% in 2022/23 (additional year of MTFP)				-7.963	-7.963	G	G
20CM11	NFI		1.75% increase in taxbase in 2022/23 (additional year of MTFP)				-7.143	-7.143	G	G
20CM12	NFI		Inflation increase on Business rates in 2022/23 (additional year of MTFP)				-1.151	-1.151	G	G
20CM15	NS		Increased Income in the Registration Service	-0.250				-0.250	G	G
20CM16	NS		Inflation Saving	-0.199				-0.199	G	G
20CM17	NS		Contribution from Insurance Reserve	-1.000	1.000			0.000	G	G
20CM18	NFI		Levy Account Surplus - New Grant	-1.086	1.086			0.000	G	G
20CM19	NFI		New Homes Bonus increased grant allocation	-0.423				-0.423	G	G
20CM20	NS		Remove planned contribution to balances. This will be added to corporate contingency	-1.000	1.000			0.000	G	G
20CM21	NFI		Increased Collection Fund Surplus	-0.165	0.165			0.000		
			Total Corporate New Savings and Funding Increases	-16.769	12.872	-5.812	-17.659	-27.368		
			Total Corporate Savings and Funding Increases	-16.357	9.059	-13.033	-17.659	-37.990		
			Total Corporate Net Position	-7.722	7.033	-11.058	-10.028	-21.775		

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